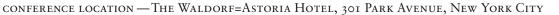


TWENTY-SEVENTH ANNUAL

STRATEGIC DECISIONS CONFERENCE 2011



WEDNESDAY, JUNE 1

Presentation Room	Empire Room, Lobby	Hilton Room, Lobby	Jade Room, 3rd Fl	Astor Room, 3rd Fl	West Foyer, 3rd Fl	Basildon Room, 3rd Fl	
7:15 am	Registration • Continental Breakfast						
8:00 am	Bank of America Corporation	McDonald's Company	Apache Corporation	McKesson Corporation	Northern Trust Corporation	American Electric Power	
9:00 am	Merck & Co., Inc.	UnitedHealth Group, Inc.	Time Warner Cable, Inc.	MetLife, Inc.	Danaher Corporation	Cardinal Health, Inc.	
10:00 am	AT&T, Inc.	American Express Company	Tyco International	Roche Holding Ltd.	Medco Health Solutions, Inc.	EOG Resources, Inc.	
11:00 am	Sanford C. Bernstein & Co., LLC — Analyst Presentations						
12:00 pm	Luncheon Grand Ballroom — Keynote Speaker: George W. Bush, 43rd President of the United States and Founder of the George W. Bush Foundation						
2:00 pm	Dell Inc.	UPS	CVS Caremark Corporation	Prudential Financial, Inc.	Vertex Pharmaceuticals, Inc.	DIRECTV	
3:00 pm	Cognizant Technology Solutions	• Bernstein Analyst Panel— Oil & Gas	Eli Lilly & Company	Yum! Brands, Inc.	Health Net, Inc.	Huntington Bancshares, Inc.	
4:00 pm	EMC Corporation	Northrop Grumman Corp.	Hyatt Hotels Corporation	Bunge Limited	LEAP Wireless	Sapient Corporation	

• 3:00 pm—Bernstein Analyst Panel: "The Blue Age—The Global Growth of Natural Gas and Timing a US Pricing Recovery"

Thursday, June 2							
Presentation Room	Empire Room, Lobby	Hilton Room, Lobby	Jade Room, 3rd Fl	Astor Room, 3rd Fl	West Foyer, 3rd Fl	Basildon Room, 3rd Fl	
7:15 am	Registration • Continental Breakfast						
8:00 am	Goldman Sachs Group, Inc.	Colgate-Palmolive Company	FirstEnergy Corporation	Principal Financial Group, Inc.	Lexmark International	Hospira, Inc.	
9:00 am	The Coca-Cola Company	Texas Instruments, Inc.	Sysco Corporation	Emerson Electric Company	Humana, Inc.	Ameriprise Financial, Inc.	
10:00 am	Las Vegas Sands Corp.	The Boeing Company	Schlumberger Limited	Kellogg Company	Broadcom Corporation	Kimberly-Clark Corporation	
11:00 am	Sanford C. Bernstein & Co., LLC — Vadim Zlotnikov, Chief Market Strategist						
12:00 pm	Luncheon Grand Ballroom — Keynote Speaker: Dan Ariely, Behavioral Economist, Author of NY Times Bestseller Predictably Irrational						
2:00 pm	JPMorgan Chase & Co.	Lockheed Martin Corporation	• Bernstein Analyst Panel— Technology Presentation	Murphy Oil Corporation	CIGNA Corporation	RenaissanceRe Holdings, Ltd.	
3:00 pm	Hewlett-Packard Company	Capital One	Union Pacific Corporation	The Dow Chemical Company	Corning Incorporated	Eaton Corporation	
4:00 pm	Monsanto Company	U.S. Bancorp	eBay, Inc.	CME Group, Inc.	Praxair, Inc.		

• 2:00 pm—Bernstein Analyst Panel: "Let's Talk Tablets—A Form Factor Revolution?"

FRIDAY, JUNE 3

Presentation Room	Empire Room, Lobby	Hilton Room, Lobby	Jade Room, 3rd Fl	Astor Room, 3rd Fl	West Foyer, 3rd Fl	Basildon Room, 3rd Fl	
7:15 am	Registration Continental Breakfast						
8:00 am	3M Company	General Dynamics Corporation	PNC Financial Corporation	Baker Hughes, Inc.	Staples, Inc.	Motorola Solutions, Inc.	
9:00 am	Wells Fargo & Company	• Bernstein Analyst Panel— Smart Grid Presentation	SAP AG	McCormick & Company	Polycom, Inc.		
10:00 am	Lowe's Companies, Inc.	Ken Lieberthal—China Panel	Edison International	Thomson Reuters, Inc.	Loews Corporation		
11:00 am	Duke Energy Corporation	Southwestern Energy Corporation	 Bernstein Analyst Presentation 	TiVo, Inc.	Bernstein Washington Research Presentation		

• 9:00 am-Bernstein Analyst Panel: "Electric Dreams-The Promise of the Smart Grid for Investors"

• 11:00 am—Bernstein Analyst Presentation by Rod Bourgeois: "Moving Beyond the Cloud and into Mobility Services," featuring Marty Cole,

Group Chief Executive of Accenture's Communications & High Tech Operating Group

• 11:00 am—Bernstein Washington Research Presentation by McBee Strategic Team

If you have not registered, please do so by contacting your salesperson or online at www.bernsteinresearch.com/sdc2011. Note: Agenda is subject to change.

Speakers

3M Company Mr. George Buckley Chairman, President & CEO

American Electric Power Mr. Michael Morris Chairman & Chief Executive Officer

American Express Company Mr. Kenneth Chenault Chairman & Chief Executive Officer

Ameriprise Financial, Inc. Mr. James Cracchiolo Chairman & Chief Executive Officer

Apache Corporation Mr. G. Steven Farris Chairman & Chief Executive Officer

AT&T, Inc. Mr. Randall Stephenson Chairman, President & CEO

Baker Hughes, Inc. Mr. Chadwick Deaton Chairman & Chief Executive Officer

Bank of America Corporation Mr. Brian Moynihan President & Chief Executive Officer

Broadcom Corporation Mr. Scott McGregor President & Chief Executive Officer

Bunge Limited Mr. Alberto Weisser Chairman & Chief Executive Officer

Capital One Financial Corporation Mr. Richard Fairbank Chairman, President & CEO

Cardinal Health, Inc. Mr. George Barrett Chairman & Chief Executive Officer

CIGNA Corporation Mr. David Cordani President & Chief Executive Officer

CME Group, Inc. Mr. Craig Donohue Chief Executive Officer

Cognizant Technology Solutions Mr. Gordon Coburn COO & CFO

Colgate-Palmolive Company Mr. Ian Cook Chairman, President & CEO

Corning Incorporated Mr. Wendell Weeks Chairman & Chief Executive Officer

CVS Caremark Corporation Mr. Larry Merlo President & Chief Executive Officer

Danaher Corporation Mr. Lawrence Culp, Jr President & Chief Executive Officer

Dell Inc. Mr. Michael Dell Chairman & Chief Executive Officer

DIRECTV Mr. Michael White Chairman, President & CEO

Duke Energy Corporation Mr. James Rogers Chairman, President & CEO Eaton Corporation Mr. Alexander Cutler Chairman, President & CEO

eBay, Inc. Mr. John Donahoe President & Chief Executive Officer

Edison International Mr. Theodore Craver, Jr. Chairman, President & CEO

Eli Lilly & Company Dr. John Leichleiter Chairman, President & CEO

EMC Corporation Mr. Joseph Tucci Chairman, President & CEO

Emerson Electric Company Mr. David Farr Chairman & Chief Executive Officer

EOG Resources Mr. Mark Papa Chairman & Chief Executive Officer

FirstEnergy Corporation Mr. Anthony Alexander President & Chief Executive Officer

General Dynamics Corporation Mr. Jay Johnson Chairman & Chief Executive Officer

Goldman Sachs Group, Inc. Mr. Gary Cohn President & Chief Operating Officer

Health Net, Inc. Mr. Jay Gellert President & Chief Executive Officer

Hewlett-Packard Company Mr. Leo Apotheker President & Chief Executive Officer

Hospira, Inc. Mr. Christopher Begley Chairman & Chief Executive Officer

Humana, Inc. Mr. Michael McCallister Chief Executive Officer

Huntington Bancshares Mr. Stephen Steinour Chairman, President & CEO

Hyatt Hotels Corporation Mr. Mark Hoplamazian President & Chief Executive Officer

JPMorgan Chase & Co. Mr. James Dimon Chairman, President & CEO

Kellogg Company Mr. John Bryant President & Chief Executive Officer

Kimberly-Clark Corporation Mr. Thomas Falk Chairman & Chief Executive Officer

Las Vegas Sands Corporation Mr. Sheldon G. Adelson Chairman & Chief Executive Officer

LEAP Wireless Mr. Doug Hutcheson President & Chief Executive Officer Lexmark International Mr. Paul Rooke Chairman & Chief Executive Officer

Lockheed Martin Corporation Mr. Robert J. Stevens Chairman & Chief Executive Officer

Loews Corporation Mr. James S. Tisch President & Chief Executive Officer

Lowe's Companies, Inc. Mr. Robert Niblock Chairman & Chief Executive Officer

McCormick & Company Mr. Alan Wilson Chairman, President & CEO

McDonald's Company Mr. James Skinner Vice Chairman & Chief Executive Officer

McKesson Corporation Mr. John Hammergren Chairman & Chief Executive Officer

Medco Health Solutions, Inc. Mr. Rich Rubino, Chief Financial Officer Mr. Tim Wentworth, Group President

Merck & Co., Inc. Mr. Kenneth C. Frazier President & Chief Executive Officer

MetLife, Inc. Mr. C. Robert Henrikson Chairman

Monsanto Company Mr. Hugh Grant Chairman, President & CEO

Motorola Solutions, Inc. Mr. Greg Brown Chairman & Chief Executive Officer

Murphy Oil Corporation Mr. David Wood President & Chief Executive Officer

Northern Trust Corporation Mr. Frederick Waddell Chairman & Chief Executive Officer

Northrop Grumman Corporation Mr. Wesley Bush President & Chief Executive Officer

PNC Financial Corporation Mr. James Rohr Chairman & Chief Executive Officer

Polycom, Inc. Mr. Andrew Miller President & Chief Executive Officer

Praxair, Inc. Mr. Stephen F. Angel Chairman, President & CEO

Principal Financial Group, Inc. Mr. Larry Zimpleman Chairman, President & CEO

Prudential Financial Mr. John Strangfeld Chairman & Chief Executive Officer

RenaissanceRe Holdings Limited Mr. Neill Currie President & Chief Executive Officer

Roche Holding Ltd. Mr. Severin Schwan Chief Executive Officer SAP AG Mr. Bill McDermott Co-Chief Executive Officer

Sapient Corporation Mr. Alan Herrick President & Chief Executive Officer

Schlumberger Limited Mr. Andrew Gould Chairman & Chief Executive Officer

Southwestern Energy Company Mr. Steven Mueller President & Chief Executive Officer

Staples, Inc. Mr. Ron Sargent Chairman & Chief Executive Officer

Sysco Corporation Mr. Bill DeLaney President & Chief Executive Officer

Texas Instruments, Inc. Mr. Richard Templeton Chairman, President & CEO

The Boeing Company Mr. James McNerney Jr. Chairman, President & CEO

The Coca-Cola Company Mr. Muhtar Kent President & Chief Executive Officer

The Dow Chemical Company Mr. Andrew Liveris Chairman, President & CEO

Thomson Reuters, Inc. Mr. Thomas Glocer Chief Executive Officer

Time Warner Cable, Inc. Mr. Glenn Britt Chief Executive Officer

TiVo, Inc. Mr. Thomas Rogers President & Chief Executive Officer

Tyco International Mr. Ed D. Breen Chairman & Chief Executive Officer

U.S. Bancorp Mr. Richard Davis Chairman, President & CEO

Union Pacific Corporation Mr. James Young Chairman, President & CEO

UPS Mr. Scott Davis Chairman & Chief Executive Officer

UnitedHealth Group, Inc. Mr. Stephen Hemsley President & Chief Executive Officer

Vertex Pharmaceuticals, Inc. Mr. Matthew Emmens Chairman, President & CEO

Wells Fargo & Company Mr. John Stumpf Chairman & Chief Executive Officer

Yum! Brands, Inc. Mr. David Novak Chairman, President & CEO