



BERNSTEIN

**THIRTY-SEVENTH ANNUAL
STRATEGIC DECISIONS
CONFERENCE**

2021



AUTONOMOUS

LETTER FROM THE CEO



TO OUR CLIENTS,

I want to take this opportunity to thank you for registering for Bernstein's 37th annual Strategic Decisions Conference. We have been working hard to make this year's conference every bit as compelling as past years.

We have strong participation from more than 170 CEOs and leaders from the largest companies across all sectors of the economy.

We will continue our tradition of hosting fireside chats with Bernstein and Autonomous senior analysts, offering all participants a front-row seat. We will also leverage technology to let you pass questions directly to the moderator, and/or vote on participants' questions to move them to the top of the queue.

We will host hundreds of individual and small group meetings to give you the opportunity to interact directly with participating CEOs and management teams. Real-time insights from CEOs representing so many different parts of the economy should provide a wealth of information for investors as the world reopens. We will also feature several Bernstein analysts, who will bring their industry experience to bear to recommend which companies represent compelling investment opportunities.

In short, I couldn't be more excited about what will be on offer to you during the event and look forward to bringing you another great Strategic Decisions Conference. We recognize that the last year has been challenging, and while we are not out of the pandemic just yet, we are beginning to see the light at the end of the tunnel in many parts of the world. We look forward to welcoming you back to New York, in person for our 2022 Strategic Decisions Conference!

A stylized, handwritten signature in black ink, consisting of several loops and a long horizontal stroke at the end.

Robert Van Brugge

Chairman and CEO, Bernstein Research

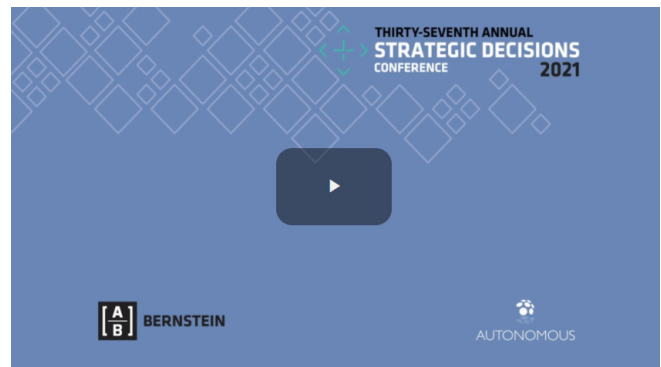


TABLE OF CONTENTS

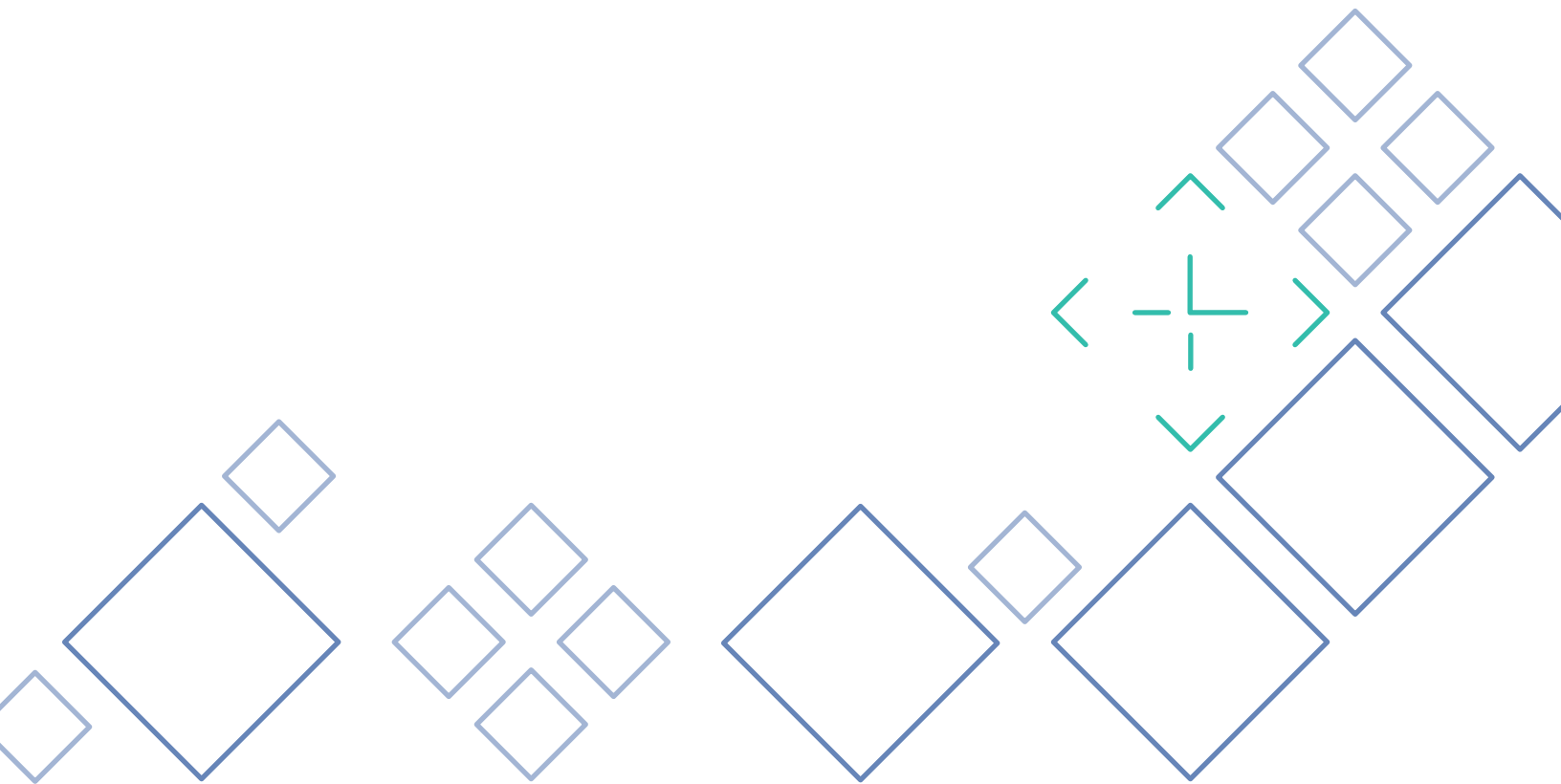
AGENDA 4

HOW TO NAVIGATE THE CONFERENCE 6

 Live Q&A 9

 Request More Information10

ADDITIONAL SUPPORT11



AGENDA



THIRTY-SEVENTH ANNUAL STRATEGIC DECISIONS CONFERENCE 2021

WEDNESDAY, JUNE 2

	Track One	Track Two	Track Three	Track Four	Track Five	Track Six	Track Seven	Track Eight
8:00am	Wells Fargo (WFC)	Tencent (700.HK)	Coca-Cola (KO)	Verizon (VZ)	Regeneron (REGN)	Hess (HES)	NextEra Energy (NEE)	Caterpillar (CAT)
9:00am	Invesco (IVZ)	Northrop Grumman (NOC)	Kraft Heinz (KHC)	Entegris (ENTG)	Roche (ROG.CH)	Schlumberger (SLB)	Westlake Chemical (WLK)	Gland Pharma (GLAND.IN)
10:00am	State Street (STT)	HEICO (HEI)	McDonald's (MCD)	Texas Instruments (TXN)	Bristol-Myers Squibb (BMY)	Corning (GLW)	Zimmer Biomet (ZBH)	Brunswick Corporation (BC)
11:00am	Mastercard (MA)	Lockheed Martin (LMT)	Mondelez (MLDZ)	AT&T (T)	Sanofi (SAN.FP / SNY)	Tapestry (TPR)	Teradata (TDC)	CF Industries (CF)
12:00pm	Break							
12:30pm	Analyst Best Ideas: Chad Dillard, U.S. Machinery Callum Elliott, U.S. Household Products, Beverages & Snacks Ronny Gal, U.S. Biopharmaceuticals Stacy Rasgon, U.S. Semiconductors Harshita Rawat, U.S. Payments Ken Suchoski, U.S. Payments & Fintech							
1:30pm	Visa (V)	Leidos (LDOS)	Clorox (CLX)	Analog Devices (ADI)	Mosaic (MOS)		Plug Power (PLUG)	Jack Henry (JKHY) [Track 8] Hess (HES) [Track 9]
2:30pm	Nasdaq (NDAQ)	AIG (AIG)	Molson Coors (TAP)	Dell Technologies (DELL)	UnitedHealth (UNH)	Hilton (HLT)	Kinder Morgan (KMI)	Croda (CRDA.LN)
3:30pm	KKR (KKR)		Kellogg (K)	eBay (EBAY)	AbbVie (ABBV)	Huntington Ingalls (HII)	Chevron (CVX)	Euronet (EEFT)
4:30pm	Goosehead Insurance (GSHD)	Las Vegas Sands (LVS)	Hain Celestial (HAIN)	Galaxy Digital (GLXY.TO)	Gilead Sciences (GILD)		Cheniere Energy (LNG)	Applied Materials (AMAT)

THURSDAY, JUNE 3

	Track One	Track Two	Track Three	Track Four	Track Five	Track Six	Track Seven	Track Eight
8:00am	DBS Bank (DBS.SP)	Bank of America (BAC)	Dow (DOW)	Centene (CNC)	Delta Air Lines (DAL)	TE Connectivity (TEL)	3M (MMM)	Newmont (NEM)
9:00am		Synchrony Financial (SYF)	Corteva (CTVA)	Alnylam (ALNY)	CSX Corporation (CSX)		Jacobs (J)	Paytm (Private)
10:00am	Domino's Pizza (DPZ)	PNC Financial Services (PNC)	Intercontinental Exchange	Johnson & Johnson (JNJ)	American Airlines (AAL)	Teradyne (TER)	Otis (OTIS)	Elior (ELIOR.FP)
11:00am	Kimberly Clark (KMB)	Goldman Sachs (GS)	IFF (IFF)	MGM Resorts (MGM)	Canadian National Railway (CNI)	Cognex (CGNX)	ConocoPhillips (COP)	EssilorLuxottica (EL.FP)
12:00pm	Break							
12:30pm	Bernstein ESG Panel: Show Me the Money - ESG Integration is the New Source of Alpha Zhihan Ma, Global ESG Callum Elliott, U.S. Household & Personal Product, Beverages, Snacks & Tobacco David Vernon, North American Transportation & U.S. Airlines Lee Hambright, U.S. Medical Devices							
1:30pm	IBM (IBM)	JPMorgan (JPM)	S&P Global (SPGI)	Home Depot (HD)	BAE Systems (BA/.LN)	Live Nation (LYV)	Oshkosh (OSK)	EOG Resources (EOG)
2:30pm	Lam Research Corporation (LRCX)	Blackstone (BX)	Air Products (APD)	Albertsons Companies (ACI)	Boeing (BA)	Citizens Financial Group		
3:30pm	HP Inc. (HPQ)		Rambus (RMBS)	Medtronic (MDT)	United Airlines (UAL)			
4:30pm	Lattice Semiconductor (LSCC)	Equifax (EFX)	Fortinet (FTNT)		Spirit AeroSystems (SPR)			

AGENDA



THIRTY-SEVENTH ANNUAL STRATEGIC DECISIONS CONFERENCE 2021

FRIDAY, JUNE 4

	Track One	Track Two	Track Three	Track Four	Track Five	Track Six	Track Seven
8:00am	US Bancorp (USB)	General Electric (GE)	Humana (HUM)		Boston Scientific (BSX)		
9:00am	Moody's (MCO)	L3Harris (LHX)	Rockwell Automation (ROK)	Travel + Leisure Co (TNL)	Nielsen Holdings (NLSN)	American Express (AXP)	
10:00am	Citigroup (C)	AerCap (AER)	Anthem (ANTM)	Zebra (ZBRA)	Ballard (BLDP)	Zscaler (ZS)	Cipla (CIPLA.IN)
11:00am	Bill.com (BILL)	Zoom Communications (ZM)	Restaurant Brands International (QSR)	nLIGHT (LASR)	SAP (SAP)		
12:00pm	Bernstein Energy Panel Meike Becker, U.S. & European Utilities & Renewables Neil Beveridge, Asia-Pacific Oil & Gas Oswald Clint, European Oil & Gas Deepa Venkateswaran, European Utilities, Renewables & Wind OEMs						

This agenda is subject to change. To register, please contact your salesperson or visit the SDC [website](#).

To access the live broadcast of these general sessions, please visit the conference [video showcase](#).

All times listed are EDT.

COMPANIES HOSTING MEETINGS ONLY:

AB InBev (BUD) - IR
 Ally Financial (ALLY) - IR
 Ameriprise Financial (AMP) - CEO & CFO
 Autodesk (ADSK) - IR
 Baker Hughes (BKR) - IR
 Cloudflare (NET) - CEO
 Cummins (CMI) - Business Head
 Compass Group (CPG.LN) - IR
 Daqo New Energy (DQ) - IR

Deere (DE) - IR
 Draftkings (DKNG) - CFO
 Ecolab (ECL) - IR
 Energy Transfer (ET) - CFO
 Goldwind (2208.HK) - TBC
 GCM Grosvenor (GCMG) - IR
 HP Enterprise (HPE) - IR
 IGP Photonics (IPGP) - CFO
 KLA Corp (KLAC) - IR

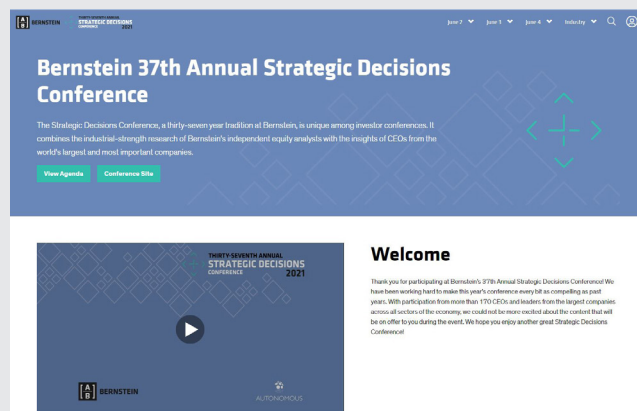
Kingsoft Cloud (KC) - CFO
 Linde (LIN) - COO
 LONGi Green Energy (601012.CH) - TBC
 LPL Financial (LPLA) - CFO
 NVIDIA Corp. (NVDA) - CFO
 Novarits (NOVN.SW / NVS) - IR
 ONEOK (OKE) - CFO & COO
 PVH Corp (PVH) - IR
 Quanta (PWR) - CFO

Sun Art Retail Group (6808.HK) - CFO
 Square (SQ) - IR
 Sodexo (SW.FP) - IR
 Virgin Galactic (SPCE) - CFO
 VMware (VMW) - COO
 WEX (WEX) - IR
 Wyndham Hotels & Resorts (WH) - CEO & CFO
 Zillow Group (ZG) - TBC

NAVIGATING THE CONFERENCE

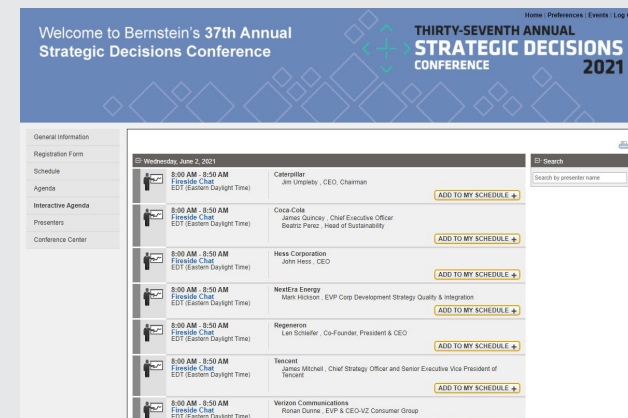
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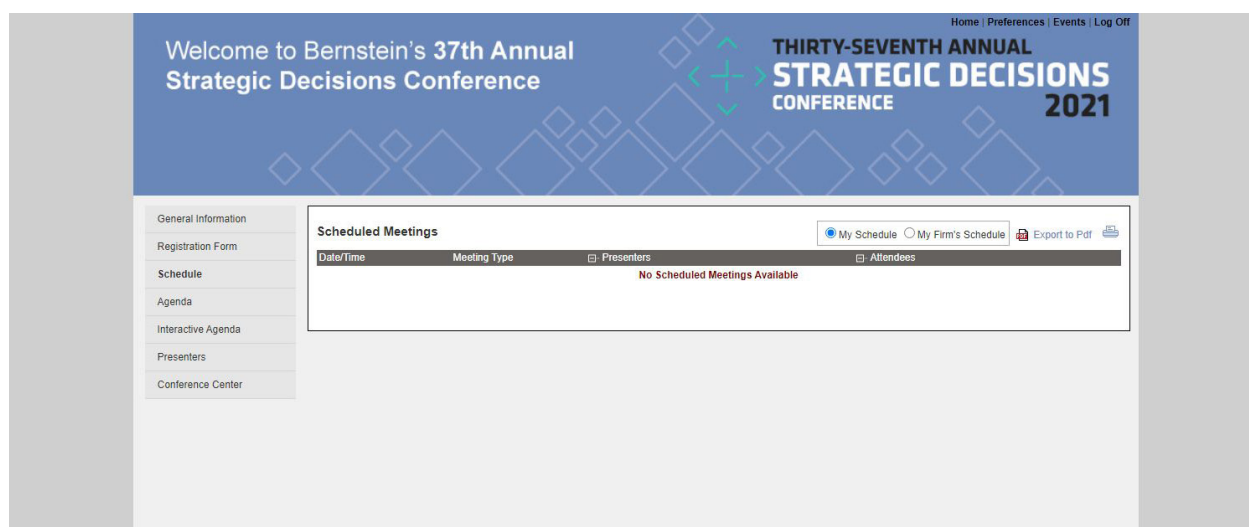
INTERACTIVE AGENDA

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SCHEDULE

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Welcome to Bernstein's 37th Annual Strategic Decisions Conference

THIRTY-SEVENTH ANNUAL STRATEGIC DECISIONS CONFERENCE 2021

Bernstein 37th Annual Strategic Decisions Conference

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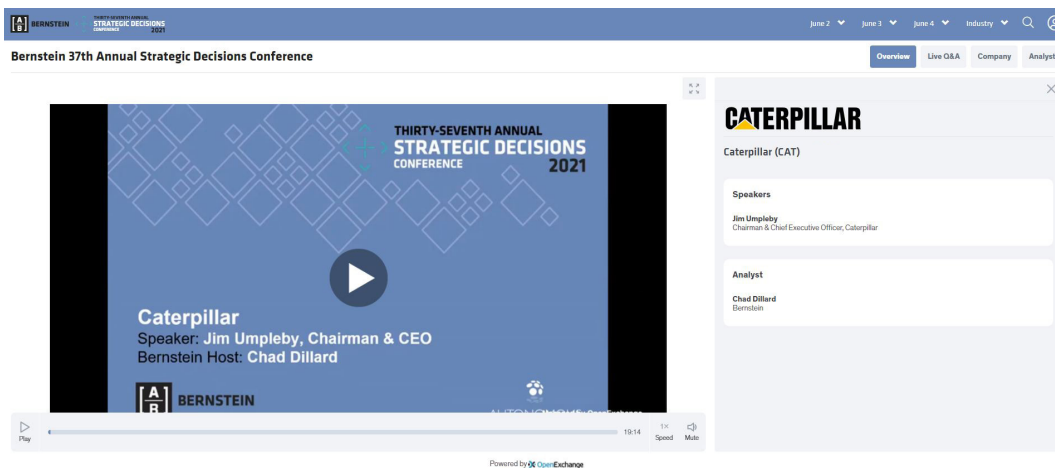
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1. View sessions by day and time
2. Filter by Industry
3. Search by company name, ticker, speaker, host
4. For an optimal viewing experience, we recommend accessing the Showcase site in Chrome, Firefox or Safari on a device with a screen size of at least 12 inches.

SHOWCASE SITE

Click the image below for link to the Showcase Site:



Bernstein 37th Annual Strategic Decisions Conference

Overview Live Q&A Company Analyst

Caterpillar
Caterpillar (CAT)

Speakers

Jim Umpleby
Chairman & Chief Executive Officer, Caterpillar

Analyst

Chad Dillard
Bernstein

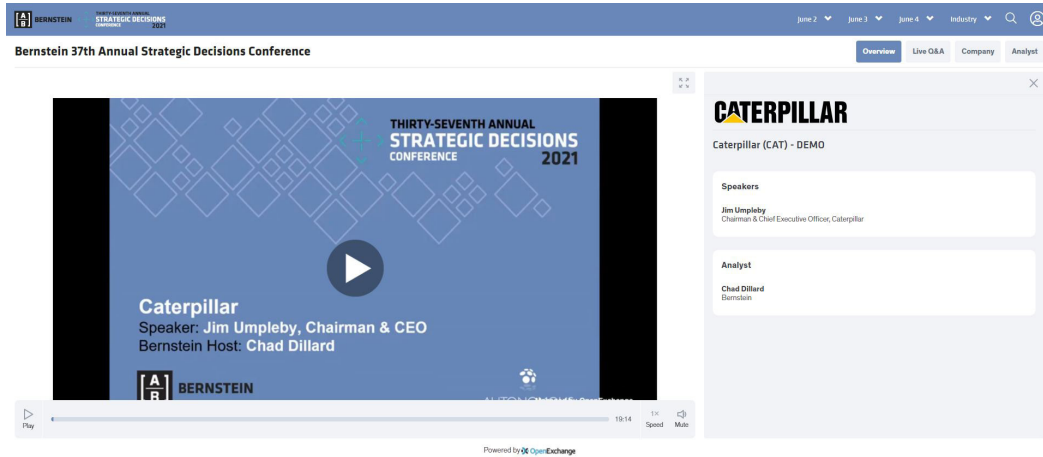
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4. Request more information related to the company or the hosting research analyst

GENERAL SESSION VIDEO PLAYER

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LIVE Q&A

ASK QUESTIONS

+ During each general session, participants will be able to anonymously submit their questions for management through Pigeonhole.

VOTE ON QUESTIONS

+ Participants can vote on questions submitted by others that resonate.

HEAR THE ANSWERS

+ The Bernstein analyst moderating each session will incorporate the most popular questions into the discussion.

PIGEONHOLE SESSIONS ARE NOW [LIVE HERE!](#)

Visit the Interactive Agenda on our conference [website](#) to build your custom schedule and submit questions now.

LIVE Q&A

Click the link below to access the Q&A Site.

[Exit](#)[You're Anonymous. Profile >](#)

Welcome to Bernstein's 37th Annual Strategic Decisions Conference



37th Annual Strategic Decisions Conference

Welcome! All available sessions are shown below.

Times in UTC-04:00 ([Change](#))

Wednesday, June 2, 2021 8am ET

 Q&A

Wells Fargo (WFC)

Enter this Q&A >

 Q&A

Tencent (700.HK)

Enter this Q&A >

 Q&A

Coca-Cola (KO)

Enter this Q&A >

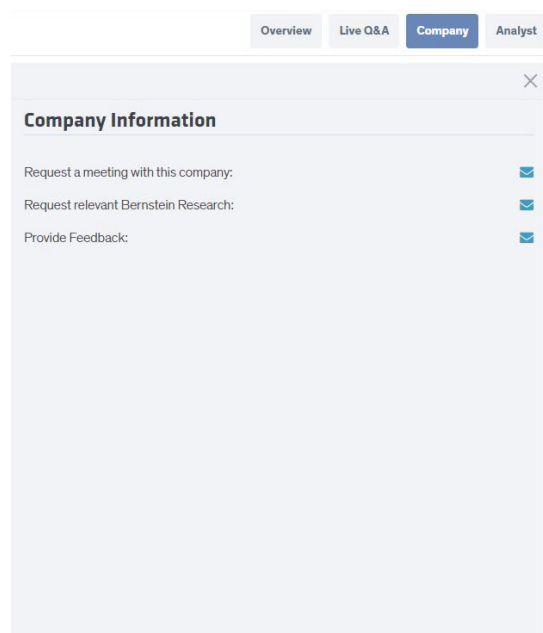
 Q&A

Verizon (VZ)

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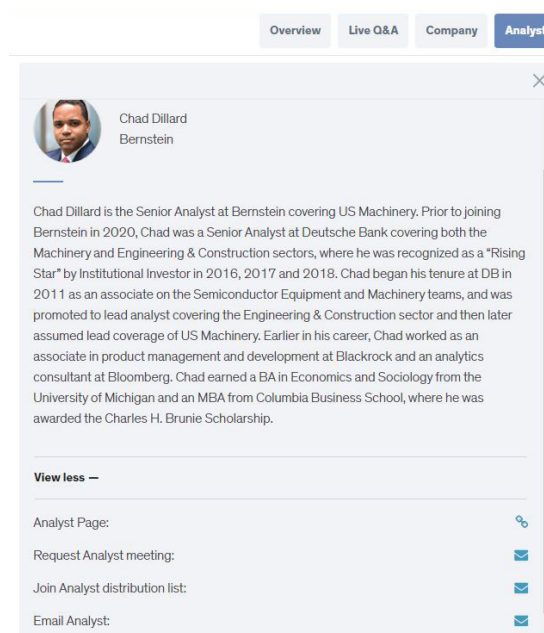
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Do you want to know more about the presenting company?
You can request information in three ways via email.

1. Request a meeting with this company
2. Request relevant Bernstein Research
3. Provide Feedback



ANALYST INFORMATION

Do you want to know more about the hosting analyst? You can
request information in four ways via email.

1. Visit the analyst's research landing page
2. Request an analyst meeting
3. Request to be added to the analyst's distribution list
4. Email the analyst

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Hours of Operation:

Tuesday, June 1, 2021

8am-5:30pm ET

Wednesday, June 2 - Friday, June 4, 2021

6am-6pm ET

US Toll Free: +1 800 937 4600

UK: +44 207 959 4872

Hong Kong: +852 291 87811

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